

CAPITAL BUDGET MONITORING REPORT – 31 March 2016

1 EXECUTIVE SUMMARY

1.1 This provides an update on the position of the capital budget as at 31 March 2016. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

1.2 Financial Position:

- **Outturn for 2015-16** – Net expenditure for the full financial year is £24,185k compared to an annual budget of £27,415k giving rise to an underspend for the year of £3,230k (11.8%).
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £222,268k compared to a total budget for all projects of £222,568k giving rise to a forecast underspend for the overall capital plan of £300k (0.1%). The forecast underspend is within the capital programme tolerances and requires no corrective action to be taken as the actual spend will only be determined when the projects are completed.

1.3 Project Delivery:

- **Asset Sustainability** – Out of 184 projects there are 166 projects (90%) on track and 18 projects (10%) off track and recoverable.
- **Service Development** - Out of 41 projects there are 24 projects (59%) on track and 17 projects (41%) off track and recoverable.
- **Strategic Change** – Out of 34 projects there are 18 projects (53%) on track and 16 projects (47%) off track and recoverable.

CAPITAL BUDGET MONITORING REPORT – 31 March 2016

2 INTRODUCTION

2.1 This provides an update on the position of the capital budget as at 31 March 2016. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

2.2 Financial Position:

- **Outturn for 2015-16** – Net expenditure for the full financial year is £24,185k compared to an annual budget of £27,415k giving rise to an underspend for the year of £3,230k (11.8%).
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £222,268k compared to a total budget for all projects of £222,568k giving rise to a forecast underspend for the overall capital plan of £300k (0.1%). The forecast underspend is within the capital programme tolerances and requires no corrective action to be taken as the actual spend will only be determined when the projects are completed.

2.3 Project Delivery:

- **Asset Sustainability** – Out of 184 projects there are 166 projects (90%) on track and 18 projects (10%) off track and recoverable.
- **Service Development** - Out of 41 projects there are 24 projects (59%) on track and 17 projects (41%) off track and recoverable.
- **Strategic Change** – Out of 34 projects there are 18 projects (53%) on track and 16 projects (47%) off track and recoverable.

3 RECOMMENDATIONS

3.1 Note the contents of this financial summary.

4 OUTTURN FINANCIAL POSITION

4.1 Overall Position

Actual net expenditure for the full year is £24,185k compared to a budget for the year of £27,415k giving rise to an underspend for the year of £3,230k (11.8%) the detail can be seen in Appendix 6.

4.2 Project/Department Position

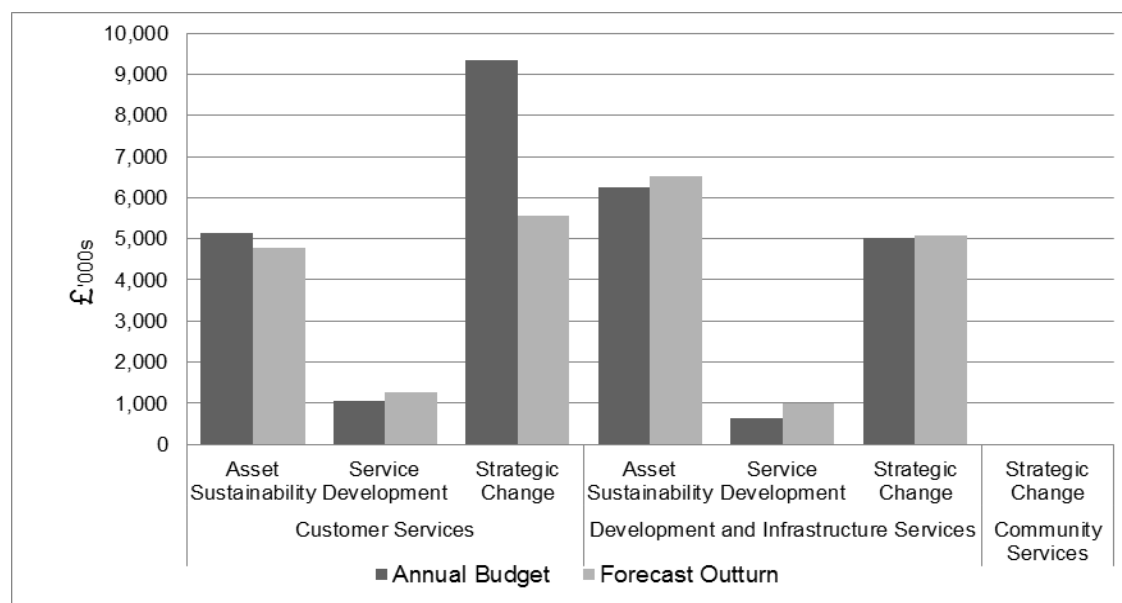
The table below shows the full year net expenditure against the annual budget by project type and department:

Project Type:	Annual Budget £'000	Actual Outturn £'000	(Over)/Under Variance £'000
Asset Sustainability	11,387	11,284	103
Service Development	1,668	2,255	(587)
Strategic Change	14,360	10,646	3,714
Total	27,415	24,185	3,230
Department:			
Customer Services	15,523	11,594	3,929
Development and Infrastructure Services	11,892	12,591	(699)
Community Services	0	0	0
Total	27,415	24,185	3,230

Material variances are explained in Appendix 1 and there are a number of small variances contributing to the actual outturn.

4.3 Chart of Outturn Variances

The graph below compares the actual net expenditure against the budget for departments by project type (Asset Sustainability, Service Development and Strategic Change):



5 TOTAL PROJECT COSTS

5.1 Overall Position

The forecast total net project cost on the total capital plan is £222,268k compared to a total budget for all projects of £222,568k giving rise to a forecast underspend for the overall capital plan of £300k (0.1%).

5.2 Project/Department Position

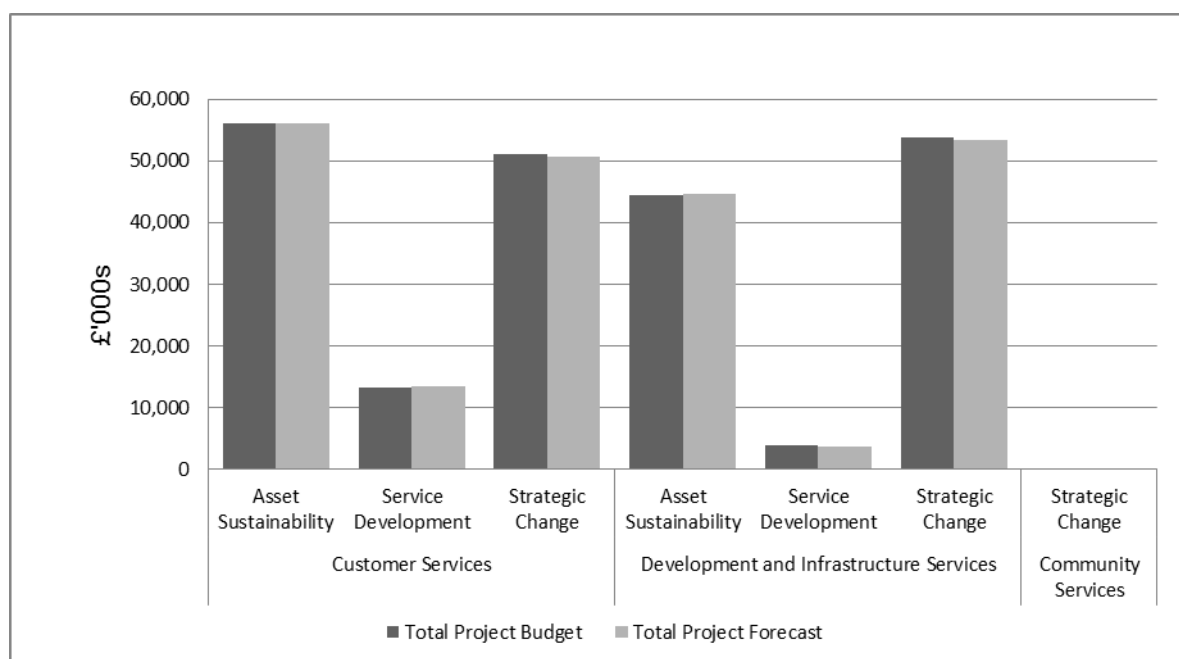
This table shows the forecast total net project cost and the budget for total project costs by project type and department:

Project Type:	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan (Over)/Under Variance £'000
Asset Sustainability	100,541	100,813	(272)
Service Development	17,141	17,273	(132)
Strategic Change	104,886	104,182	704
Total	222,568	222,268	300
Department:			
Customer Services	120,568	120,368	200
Development and Infrastructure Services	102,000	101,900	100
Community Services	0	0	0
Total	222,568	222,268	300

Material variances are explained in Appendix 2 and there are a number of smaller variances leading to the forecast underspend.

5.3 Chart of Total Project Costs

The graph below shows the total forecast net position against full project budget for Departments by project type:



6 TOTAL PROJECT PERFORMANCE

6.1 Overall Position

There are 259 projects within the Capital Plan, 208 are Complete or On Target and 51 are Off Target and Recoverable.

6.2 Project Position

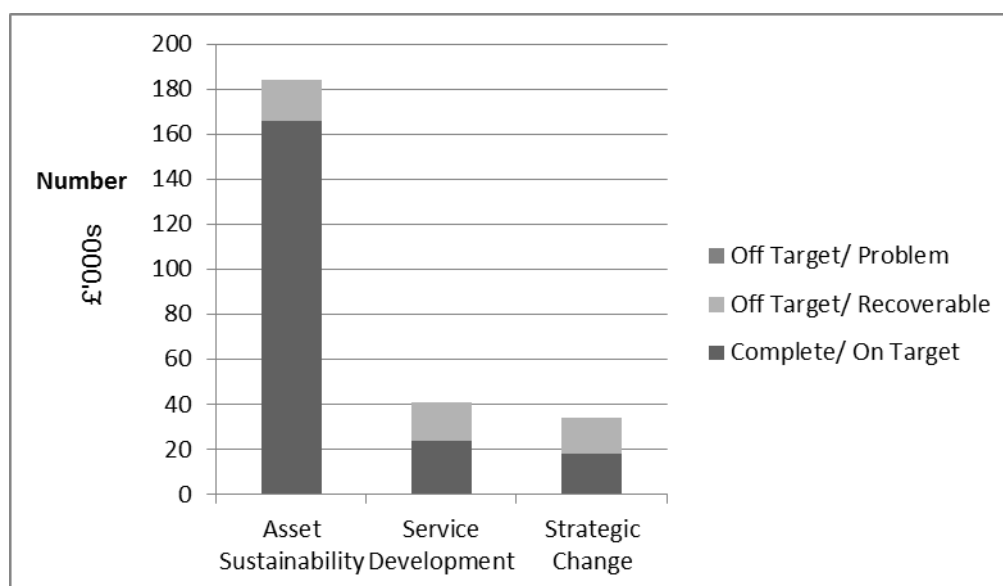
The table below shows the Performance Status of the Projects in the Capital Plan:

Project Type:	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Asset Sustainability	166	18	0	184
Service Development	24	17	0	41
Strategic Change	18	16	0	34
Total	208	51	0	259
Department:				
Customer Services	180	34	0	214
Development and Infrastructure Services	28	17	0	45
Total	208	51	0	259

Appendices 3, 4 and 5 show the Performance Status of the projects in further detail.

6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



7 OFF TRACK PROJECTS

7.1 There are currently no projects recognised as off track.

8 REVISED CAPITAL PLAN

8.1 The revised capital plan to take account of the changes outlined in the paragraphs above can be seen in Appendix 7.

9 APPENDICES

- **Appendix 1** – 2015/16 Outturn finance variance explanations
- **Appendix 2** - Total Project finance variance explanations
- **Appendix 3** - Project Performance - Asset Sustainability
- **Appendix 4** - Project Performance - Service Development
- **Appendix 5** - Project Performance - Strategic Change
- **Appendix 6** - Financial Summary – Overall
 - Financial Summary – DIS
 - Financial Summary – Customer Services
- **Appendix 7** - Updated/Revised Capital Plan - Overall
 - Updated/Revised Capital Plan – Community Services
 - Updated/Revised Capital Plan – Customer Services
 - Updated/Revised Capital Plan – DIS

Kirsty Flanagan
Head of Strategic Finance
20th June 2016

APPENDIX 1 - Outturn Variance Explanations

Listed below are the projects where the variance is +/- £50k.

Project	Annual Budget £'000	Actual Outturn £'000	(Over)/Under Variance £'000	Explanation
PC Replacement	585	511	74	False commitments resulting in inability to complete forward spend plans. Propose to slip to 2016/17.
Bowmore Primary School	(47)	3	(50)	Additional works in previous years together with fees for asbestos and bat surveys have resulted in overspend which will be subject to a virement from underspends elsewhere.
Port Charlotte Primary School	147	85	62	Tender returns have come in well below budget; balance will be used for other projects within Education.
Small Isles Primary School	(56)	6	(62)	Additional work was required due to discovery of rot in roof structure. To be funded by underspends elsewhere within Education. Project Manager will consider where this negative budget can be funded from.
St Joseph's Primary School	110	55	55	Tender returns came in well below budget; balance will either be used for new extract plant in the kitchen or vired to other projects within Education.
Tiree High School	(66)	10	(76)	Result of overspend in previous years regarding rewiring and other works required to bring the school up to a reasonable standard in addition to the high costs of construction in Tiree. Project Manager will consider where this negative budget can be funded from.
Tobermory High School	(46)	38	(84)	Overspend as a result of the high costs of rewiring, replumbing and upgrades to toilets and common areas. Project Manager will consider where this negative budget can be funded from once final costs have been confirmed.
Capital Property Works	202	132	70	To be slipped to 2016/17 to reflect anticipated spend.
Legionella Control Works	120	58	62	Project spend dates to be confirmed. £20k to be vired to cover overspends elsewhere within Service.
Hermitage Primary Annexe Replacement	(68)	2	(70)	Extra work was required to retaining wall. Project Manager to identify surplus Education budgets which can fund this over spend.
St Joseph's Pre 5 Parenting Facilities	(58)	0	(58)	Overspends in previous years for family educational facilities. Project Manager will consider where this negative budget can be funded from within Education.
Tayvallich Primary School – Pre Five Unit	(8)	52	(60)	Overspends in respect of provision of the unit. Project Manager will consider where this negative budget can be funded from.
Campbeltown Schools Redevelopment	1,267	1,135	132	Funding arrangements to be confirmed. Construction commenced 3 rd May 2016.

Dunoon Primary School	518	65	453	Funding arrangements to be confirmed. Construction commenced 3 rd May 2016.
Replacement of Oban High School	1,852	1,681	171	Funding arrangements to be confirmed.
Kirn Primary School	1,577	336	1,241	Funding arrangements to be confirmed.
Rothesay Library	(53)	0	(53)	Additional works to alarm system and extensive repairs to roof/windows. Project Manager will consider where this can be funded from.
Children and Families – Health & Safety	77	0	77	Propose to vire the budget of £75k to other projects that are overspent.
Non-NPDO Schools PV Panel Installations	109	12	97	Funded by Prudential Borrowing. Works completed 2015. Final accounts to be agreed and paid in 2016/17. Propose to slip to 2016/17 to reflect timescale for agreement of final accounts.
Carbon Management – Group Heating Conservation Project	783	150	633	Funded by Prudential Borrowing. Works progressing as anticipated. A Contractor's staffing issue resulted in a backlog of due payments for work done. Propose to slip to 2016/17 to reflect actual spend.
Kilmory Biomass Project	156	58	98	Project completed and final account agreed substantially below contract sum due to re-measurement and expenditure of contingencies being less than anticipated. Portion of surplus funding to be used to offset increased costs at Islay Biomass Project.
Campbeltown Office Rationalisation	380	1	379	Purchase of Kintyre House now likely to take place in 2016/17 FQ1. Propose to slip to 2016/17.
Helensburgh Office Rationalisation	2,095	1,623	472	Office moves complete. £349k of the £472k variance is attributable to the proceeds from the Templeton Library sale being drawn down. The £349k was not available for expenditure in 15/16. Final payments to be made in 2016/17 therefore propose to slip budget to cover this.
Bridge Strengthening	260	454	(194)	Works complete in 2015/16. Propose to accelerate £194k from future years.
Castle Lodge Building Works	130	18	112	Contract starting later than expected. Propose to slip to 2016/17.
Public Convenience Upgrades	64	0	64	Start on site now forecast for mid-May therefore propose to slip to 2016/17.
Fleet Management	415	686	(271)	Expenditure as per approved business cases. Fleet funding is recognised as Prudential Borrowing funded from savings in leasing costs.
A83 South of Muasdale	3	498	(495)	Sufficient snagging and remedial works completed in March 2016. Therefore propose to accelerate £495k to 2015/16
SPT	603	490	113	Funded by external grant income – timing issues between expenditure and grant.
CHORD – Rothesay	876	769	107	Tender for main works to go out in June. Propose to slip to 2016/17.
Other Variances			231	Total value of non-material variances less than +/-£50k
Total			3,230	

APPENDIX 2 - Total Project Finance Variances

Listed below are the projects where the variance is +/- £50k.

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan (Over)/Under Variance £'000	Explanation
Bowmore Primary School	418	468	(50)	Additional works in previous years together with fees for asbestos and bat surveys have resulted in overspend which will be subject to a virement from underspends elsewhere.
Port Charlotte Primary School	342	280	62	Tender returns have come in well below budget; balance will be used for other projects within Education.
Small Isles Primary School	288	350	(62)	Additional work was required due to discovery of rot in roof structure. To be funded by underspends elsewhere within Education. Project Manager will consider where this negative budget can be funded from.
St Joseph's Primary School	560	505	55	Tender returns came in well below budget; balance will either be used for new extract plant in the kitchen or vired to other projects within Education.
Tiree High School	899	975	(76)	Result of overspend in previous years regarding rewiring and other works required to bring the school up to a reasonable standard in addition to the high costs of construction in Tiree. Project Manager will consider where this negative budget can be funded from.
Tobermory High School	841	925	(84)	Overspend as a result of the high costs of rewiring, replumbing and upgrades to toilets and common areas. Project Manager will consider where this negative budget can be funded from once final costs have been confirmed.
Capital Property Works	1,144	1,074	70	Project allocation still to be confirmed. Any underspends will be used to cover overspends within the service.
Legionella Control Works	190	128	62	Project spend dates to be confirmed. £20k to be vired to cover overspends elsewhere within Service.
Hermitage Primary Annexe Replacement	765	835	(70)	Extra work was required to retaining wall. Project Manager to identify surplus Education budgets which can fund this over spend.
St Joseph's Pre 5 Parenting Facilities	75	133	(58)	Overspends in previous years for family educational facilities. Project Manager will consider where this negative budget can be funded from within Education.
Tayvallich Primary School – Pre Five Unit	430	490	(60)	Overspends in previous years. Project Manager will consider where this negative budget can be funded from.
Rothsay Library	210	263	(53)	Additional works to alarm system and extensive repairs to roof/windows. Project Manager will consider where this can be funded from.
Children and Families – Health & Safety	140	63	77	Propose to vire the budget of £75k to other projects that are overspent.

Helensburgh Office Rationalisation	11,838	11,489	349	Proceeds from the sale of Templeton Library drawn down at the end of March 2015/16. This will be required for the final payments of the project in 2016/17 and incorporated into the forecasts at that stage.
Fleet Management	615	886	(271)	Expenditure as per approved business cases. Fleet funding is recognised as Prudential Borrowing funded from savings in leasing costs.
CHORD – Rothesay	9,079	9,223	(144)	Funding gap that is required to be underwritten by Argyll & Bute Council. Applications to Trusts/Charities may reduce this funding gap.
Other variances			553	Total value of non-material variances less than +/-£50k
Total			300	

APPENDIX 3 – Asset Sustainability Project Performance

There are 184 Projects recognised as Asset Sustainability Projects, 166 are Complete or On Target and 18 are Off Target and Recoverable.

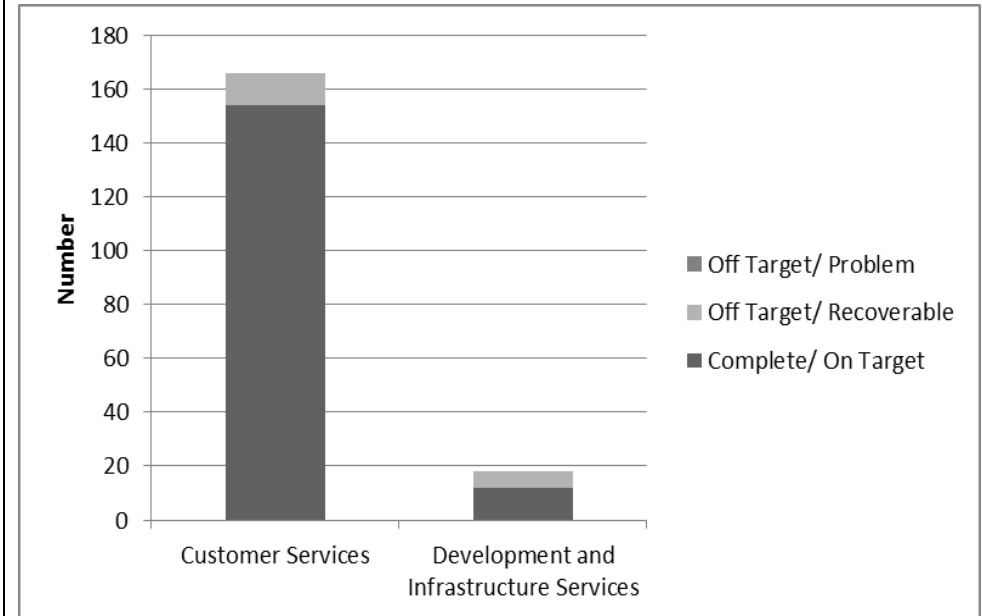
Department Position:

The table below shows the Performance Status of the Asset Sustainability Projects.

Asset Sustainability	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	154	12	0	166
Development and Infrastructure Services	12	6	0	18
Total	166	18	0	184

Chart of Asset Sustainability Performance Status

The graph provides a view of the Performance Status of the Asset Sustainability Projects:



APPENDIX 4 – Service Development Project Performance

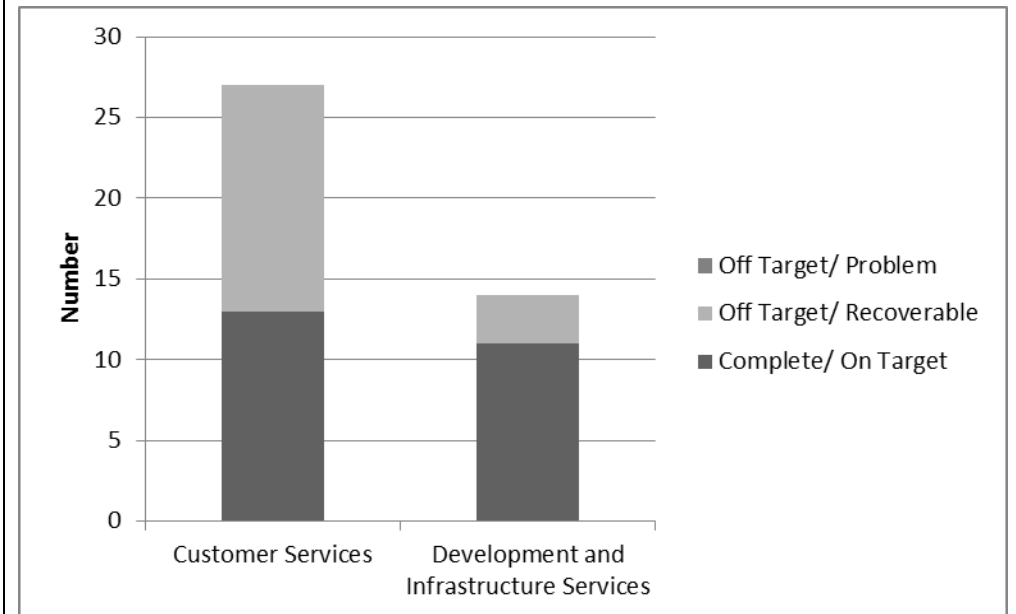
There are 41 Projects recognised as Service Development Projects, 24 are Complete or On Target and 17 are Off Target and Recoverable.

The table below shows the Performance Status of the Service Development Projects.

Service Development	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	13	14	0	27
Development and Infrastructure Services	11	3	0	14
Total	24	17	0	41

Chart of Service Development Performance Status

The graph provides a view of the Performance Status of the Service Development Projects:



APPENDIX 5 – Strategic Change Project Performance

There are 34 Projects recognised as Strategic Change Projects. 18 are Complete or On Target and 16 are Off Target and Recoverable.

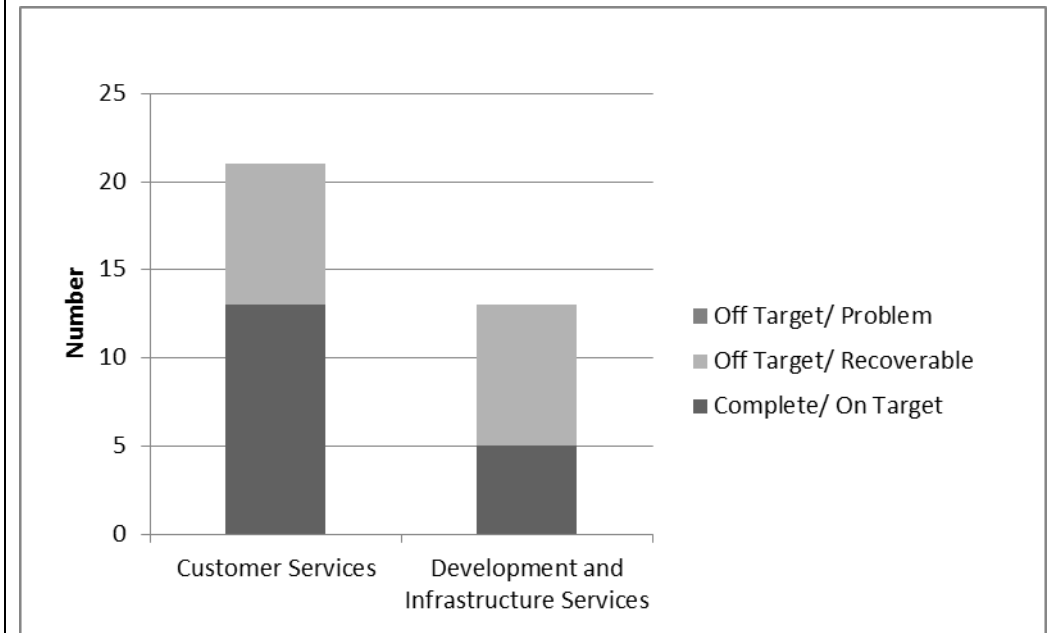
Department Position:

The table below shows the Performance Status of the Strategic Change Projects.

Strategic Change	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	13	8	0	21
Development and Infrastructure Services	5	8	0	13
Total	18	16	0	34

Chart of Strategic Change Performance Status

The graph provides a view of the Performance Status of the Strategic Change Projects:



ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL						Appendix 6
FINANCIAL SUMMARY - NET EXPENDITURE						31 March 2016
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Year End Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Area Committee Expenditure - Asset Sustainability	44	0	44	69	25	44
Asset Sustainability Projects						
Customer Services	5,081	4,772	309	56,346	56,353	(7)
Development & Infrastructure Services	6,677	7,027	(350)	45,150	45,591	(441)
Asset Sustainability Total	11,758	11,799	(41)	101,496	101,944	(448)
Service Development Projects						
Customer Services	1,174	1,401	(227)	13,761	14,027	(266)
Development & Infrastructure Services	832	2,128	(1,296)	7,474	8,276	(802)
Service Development Total	2,006	3,529	(1,523)	21,235	22,303	(1,068)
Strategic Change Projects						
Campbeltown Schools Redevelopment	1,267	1,135	132	9,127	9,127	0
Dunoon Primary	518	65	453	3,921	3,921	0
Replacement of Oban High	1,852	1,681	171	13,159	13,159	0
Kim Primary School	1,577	336	1,241	6,500	6,500	0
Carbon Management - Education	0	0	0	25	25	0
Carbon Management - Non Education	50	0	50	100	50	50
Carbon Management Business Cases	67	43	24	261	261	0
NPDO Schools Solar PV Panel Installations	750	719	31	944	944	0
Non NPDO Schools Solar PV Panel Installations	109	12	97	488	488	0
Carbon Management Fuel Conversions	38	0	38	145	145	0
Carbon Management Capital Property Works 2015/16	19	19	0	20	20	0
Carbon Management Capital Property Works 2016/17	0	0	0	19	19	0
Carbon Management - Group Heating Conversion Project	783	150	633	2,016	2,016	0
Islay HS/Bowmore PS Carbon Management	17	51	(34)	726	726	0
Kilmory Biomass Carbon Management	156	58	98	1,033	1,033	0
Oil to Gas Heating Conversions	27	0	27	209	209	0
Campbeltown and Rothesay Rationalisation	8	13	(5)	35	35	0
Campbeltown Office Rationalisation	380	1	379	568	568	0
Helensburgh Office Rationalisation	1,746	1,623	123	11,489	11,489	0
Mid Argyll Offices Reorganisation	(24)	10	(34)	343	343	0
Tiree Shared Offices	10	0	10	10	0	10
Kintyre Renewables Hub	340	97	243	12,115	11,698	417
Helensburgh Depot Rationalisation	124	124	0	1,360	1,360	0
Pier Upgrades	0	0	0	300	300	0
CHORD - Helensburgh	152	141	11	7,230	7,140	90
CHORD - Campbeltown	856	818	38	4,786	4,505	281
CHORD - Dunoon	526	487	39	9,570	9,531	39
CHORD - Oban	971	1,223	(252)	6,560	6,560	0
CHORD - Rothesay	251	769	(518)	2,620	9,223	(6,603)
Helensburgh Waterfront Development	75	39	36	9,827	9,827	0
TIF - Lorn/Kirk Road	13	3	10	238	238	0
TIF - North Pier Extension	20	14	6	560	560	0
TIF - Oban Airport Business Park	353	351	2	590	588	2
OBC for Dunoon Pier	2,636	2,627	9	2,830	2,827	3
Strategic Change Total	15,667	12,609	3,058	109,724	115,435	(5,711)
Total Expenditure	29,475	27,937	1,538	232,524	239,707	(7,183)
INCOME						
Asset Sustainability						
Customer Services	5	(2)	7	(280)	(287)	7
Development & Infrastructure Services	(420)	(513)	93	(744)	(869)	125
Asset Sustainability Total	(415)	(515)	100	(1,024)	(1,156)	132
Service Development Projects						
Customer Services	(131)	(144)	13	(466)	(479)	13
Development & Infrastructure Services	(207)	(1,130)	923	(3,628)	(4,551)	923
Service Development Total	(338)	(1,274)	936	(4,094)	(5,030)	936
Strategic Change Projects						
Helensburgh Office Rationalisation	0	(349)	349	0	(349)	349
Kintyre Renewables Hub	(617)	(375)	(242)	(3,798)	(3,381)	(417)
CHORD - Helensburgh	(220)	(219)	(1)	(570)	(569)	(1)
CHORD - Campbeltown	(120)	(120)	0	(120)	(120)	0
CHORD - Rothesay	0	(625)	625	0	(6,459)	6,459
CHORD - Oban	0	(225)	225	0	(325)	325
OBC For Dunoon Pier	(350)	(50)	(300)	(350)	(50)	(300)
Strategic Change Total	(1,307)	(1,963)	656	(4,838)	(11,253)	6,415
Total Income	(2,060)	(3,752)	1,692	(9,956)	(17,439)	7,483
Net Total	27,415	24,185	3,230	222,568	222,268	300

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT						Appendix 6
FINANCIAL SUMMARY NET EXPENDITURE - DEVELOPMENT AND INFRASTRUCTURE SERVICES						31 March 2016
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Asset Sustainability Projects						
Flood Prevention	181	200	(19)	533	533	0
Bridge Strengthening	260	454	(194)	1,930	1,930	0
Castle Lodge Building Works	130	18	112	130	130	0
Traffic Management	20	21	(1)	368	368	0
Roads Reconstruction	4,723	4,886	(163)	23,216	23,377	(161)
Lighting	190	157	33	1,703	1,703	0
Furnace Coastal Protection	20	22	(2)	100	134	(34)
Fleet	383	686	(303)	5,447	5,750	(303)
Environmental	309	197	112	811	811	0
Roads	0	0	0	0	0	0
Waste	42	42	0	428	428	0
Recreation and Sport	0	0	0	0	0	0
Crematoria and Burial Grounds	19	1	18	149	149	0
Pier	0	1	0	0	0	0
Block Allocation	0	0	0	9,935	9,935	0
EV Quick Chargers	400	343	57	400	343	57
Asset Sustainability Total	6,677	7,027	(350)	45,150	45,591	(441)
Service Development Projects						
A83 South of Muasdale	3	498	(495)	584	584	0
A849 Pennyghael Bridge Mull	0	0	0	131	131	0
Preliminary design for Regional Transport projects	0	0	0	221	221	0
Campbeltown Old Quay	2	1	1	1,424	1,424	0
Iona Pier	620	620	0	620	620	0
Helensburgh Cycleways	207	223	(16)	2,622	2,638	(16)
Vehicle Tracking System	0	0	0	219	219	0
Safe Streets, Walking and Cycling	0	81	(81)	270	351	(81)
SPIT	0	490	(490)	336	826	(490)
CWSS - South Islay Distilleries Path	0	83	(83)	356	439	(83)
CWSS - School Cycle Parking 2015-16	0	12	(12)	41	53	(12)
Fionnphort Village Hall Link	0	11	(11)	0	11	(11)
A815 Sandhaven to Inverack Footway	0	109	(109)	0	109	(109)
Kilmartin House	0	0	0	400	400	0
NVA	0	0	0	250	250	0
Service Development Total	832	2,128	(1,296)	7,474	8,276	(802)
Strategic Change Projects						
Kintyre Renewables Hub	340	97	243	12,115	11,698	417
Helensburgh Depot Rationalisation	124	124	0	1,360	1,360	0
Pier Upgrades	0	0	0	300	300	0
CHORD - Helensburgh	152	141	11	7,230	7,140	90
CHORD - Campbeltown	856	818	38	4,786	4,505	281
CHORD - Dunoon	526	487	39	9,570	9,531	39
CHORD - Oban	971	1,223	(252)	6,560	6,560	0
CHORD - Rothesay	251	769	(518)	2,620	9,223	(6,603)
Helensburgh Waterfront Development	75	39	36	9,827	9,827	0
TIF - Lorn/Kirk Road	13	3	10	238	238	0
TIF - North Pier Extension	20	14	6	560	560	0
TIF - Oban Airport Business Park	353	351	2	590	588	2
OBC For Dunoon Pier	2,636	2,627	9	2,830	2,827	3
Strategic Change Total	6,317	6,693	(376)	58,586	64,357	(5,771)
Net Departmental Expenditure	13,826	15,848	(2,022)	111,210	118,224	(7,014)
INCOME						
Asset Sustainability						
Roads Reconstruction	0	(116)	116	0	(116)	116
Furnace Coastal Protection	(20)	(22)	2	(100)	(134)	34
Fleet	0	(32)	32	(244)	(276)	32
EV Quick Chargers	(400)	(343)	(57)	(400)	(343)	(57)
Asset Sustainability Total	(420)	(513)	93	(744)	(869)	125
Service Development Projects						
Helensburgh Cycleways	(207)	(231)	24	(2,774)	(2,798)	24
Safe Streets, Walking and Cycling	0	(80)	80	0	(80)	80
SPIT	0	(603)	603	(456)	(1,059)	603
CWSS - South Islay Distilleries Path	0	(82)	82	(357)	(439)	82
CWSS - School Cycle Parking 2015-16	0	(12)	12	(41)	(53)	12
Fionnphort Village Hall Link	0	(13)	13	0	(13)	13
A815 Sandhaven to Inverack Footway	0	(109)	109	0	(109)	109
Service Development Total	(207)	(1,130)	923	(3,628)	(4,551)	923
Strategic Change Projects						
Kintyre Renewables Hub	(617)	(375)	(242)	(3,798)	(3,381)	(417)
CHORD - Helensburgh	(220)	(219)	(1)	(570)	(569)	(1)
CHORD - Campbeltown	(120)	(120)	0	(120)	(120)	0
CHORD - Rothesay	0	(625)	625	0	(6,459)	6,459
CHORD - Oban	0	(225)	225	0	(325)	325
OBC For Dunoon Pier	(350)	(50)	(300)	(350)	(50)	(300)
Strategic Change Total	(1,307)	(1,614)	307	(4,838)	(10,904)	6,066
Total Income	(1,934)	(3,257)	1,323	(9,210)	(16,324)	7,114
Net Departmental Total	11,892	12,591	(699)	102,000	101,900	100

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT						Appendix 6
FINANCIAL SUMMARY NET EXPENDITURE - CUSTOMER SERVICES						31 March 2016
	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Year End Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
EXPENDITURE						
Area Committees - Asset Sustainability	44	0	44	69	25	44
Asset Sustainability						
Education	2,041	2,294	(253)	36,572	36,816	(244)
Community and Culture	570	585	(15)	4,338	4,353	(15)
Adult Care	290	139	151	2,504	2,353	151
Children and Families	133	23	110	732	622	110
Facility Services	700	486	214	3,751	3,760	(9)
Customer and Support Services	1,347	1,245	102	8,449	8,449	0
Asset Sustainability Total	5,081	4,772	309	56,346	56,353	(7)
Service Development Projects						
Graham Williamson IT Centre	0	0	0	0	0	0
Property Management System	0	0	0	84	84	0
Education Domain Extension	0	0	0	443	443	0
Consolidated Server Replacement	56	56	0	1,067	1,067	0
IT Enablement Process for Change	270	275	(5)	1,022	1,022	0
Applications Projects	362	329	33	1,174	1,174	0
Council Chamber Video Conferencing	0	0	0	116	116	0
Lync 2013	2	2	0	129	129	0
Ardishaig Primary School - Pre 5 Unit	154	154	0	411	422	(11)
Hermitage Primary Annexe Replacement	(68)	2	(70)	765	835	(70)
Lochnell Primary School - Pre Five Unit	(41)	3	(44)	210	254	(44)
Park Primary Extension/Pre Fives Unit	14	0	14	355	341	14
Salen Primary School - Gaelic Pre School	131	144	(13)	150	163	(13)
St Joseph's Pre Five Parenting Facilities	(58)	0	(58)	75	133	(58)
Strachur Primary School - Pre Five Unit	11	12	(1)	315	316	(1)
Taynuilt Primary Additional Classroom	(11)	0	(11)	131	142	(11)
Tayvallich Primary School - Pre 5 Unit	(8)	52	(60)	430	490	(60)
Early Learning and Childcare	267	261	6	2,685	2,679	6
Video Conferencing Upgrade	5	0	5	60	55	5
Mull & Iona Progressive Care Centre	7	0	7	772	765	7
Carbon Management	0	0	0	20	20	0
Archives - Wee Manse Brae	0	0	0	128	128	0
Campbelltown All Weather Pitch	(47)	0	(47)	917	964	(47)
Dunoon Boxing Club	0	0	0	100	100	0
Riverside Leisure Centre Refurbishment	50	44	6	650	644	6
Carbon Management	0	0	0	20	20	0
Dunclutha Childrens Home	80	67	13	979	966	13
Dunoon Family Mediation Centre	(4)	0	(4)	55	59	(4)
Residential Respite Care Facility	2	0	2	498	496	2
Service Development Total	1,174	1,401	(227)	13,761	14,027	(266)
Strategic Change Projects						
Campbelltown Schools Redevelopment	1,267	1,135	132	9,127	9,127	0
Dunoon Primary	518	65	453	3,921	3,921	0
Replacement of Oban High	1,852	1,681	171	13,159	13,159	0
Kirn Primary School	1,577	336	1,241	6,500	6,500	0
Carbon Management - Education	0	0	0	25	25	0
Carbon Management - Non Education	50	0	50	100	50	50
Carbon Management Business Cases	67	43	24	261	261	0
NPDO Schools Solar PV Panel Installations	750	719	31	944	944	0
Non NPDO Schools Solar PV Panel Installations	109	12	97	488	488	0
Carbon Management Fuel Conversions	38	0	38	145	145	0
Carbon Management Capital Property Works 2015/16	19	19	0	20	20	0
Carbon Management Capital Property Works 2016/17	0	0	0	19	19	0
Carbon Management - Group Heating Conversion Project	783	150	633	2,016	2,016	0
Islay HS/Bowmore PS Carbon Management	17	51	(34)	726	726	0
Kilmory Biomass Carbon Management	156	58	98	1,033	1,033	0
Oil to Gas Heating Conversions	27	0	27	209	209	0
Campbelltown and Rothesay Rationalisation	8	13	(5)	35	35	0
Campbelltown Office Rationalisation	380	1	379	568	568	0
Helensburgh Office Rationalisation	1,746	1,623	123	11,489	11,489	0
Mid Argyll Offices Reorganisation	(24)	10	(34)	343	343	0
Tiree Shared Offices	10	0	10	10	0	10
Strategic Change Total	9,350	5,916	3,434	51,138	51,078	60
Total Expenditure	15,649	12,089	3,560	121,314	121,483	(169)
INCOME						
Asset Sustainability						
Education	2	(2)	4	(90)	(94)	4
Community and Culture	3	0	3	(190)	(193)	3
Asset Sustainability Total	5	(2)	7	(280)	(287)	7
Service Development Projects						
Salen Primary School - Gaelic Pre School	(131)	(144)	13	(150)	(163)	13
Campbelltown All Weather Pitch	0	0	0	(316)	(316)	0
Service Development Total	(131)	(144)	13	(466)	(479)	13
Strategic Change						
Helensburgh Office Rationalisation	0	(349)	349	0	(349)	349
Strategic Change Total	0	(349)	349	0	(349)	349
Total Income	(126)	(495)	369	(746)	(1,115)	369
Net Departmental Total	15,523	11,594	3,929	120,568	120,368	200

PROPOSED CAPITAL PLAN 2015-16
SUMMARY

APPENDIX 7

Department	Head of Service	Previous Years £000's	2015-16 £000's	2016-17 £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Total £000's
Community Services	Adult Care	2,569	297	205	225	0	0	3,296
	Children and Families	978	211	1,020	75	0	0	2,284
	Community and Culture	3,391	623	1,454	765	0	0	6,233
	Education	26,915	7,651	14,767	19,579	2,199	3,780	74,891
Community Services Total		33,853	8,782	17,446	20,644	2,199	3,780	86,704
Customer Services	Customer and Support Services	7,288	2,037	804	840	560	955	12,484
	Facility Services	13,352	4,786	2,610	479	305	525	22,057
Customer Services Total		20,640	6,823	3,414	1,319	865	1,480	34,541
Development and Infrastructure	Economic Development	11,648	5,853	12,215	8,354	7,854	540	46,464
	Roads and Amenity Services	39,484	7,973	6,760	2,225	3,054	5,250	64,746
Development and Infrastructure Total		51,132	13,826	18,975	10,579	10,908	5,790	111,210
Area Committee	Area Committee	25	44	0	0	0	0	69
Area Committee Total		25	44	0	0	0	0	69
Grand Total		105,650	29,475	39,835	32,542	13,972	11,050	232,524

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total
			Years £000's	£000's	£000's	£000's	£000's	£000's	£000's
Adult Care	Asset Sustainability	Aids and Adaptations	50	25	25	0	0	0	100
		Ardfenaig	0	0	0	20	0	0	20
		Asbestos Removal/Control Works	0	20	10	0	0	0	30
		Eadar Glinn	183	63	0	0	0	0	246
		Ellis Lodge	57	7	0	0	0	0	64
		Health and Safety	957	28	80	60	0	0	1,125
		Legionella Control Works	0	40	20	0	0	0	60
		Lochgilphead Resource Centre	52	27	0	145	0	0	224
		Lorn Resource Centre	63	22	0	0	0	0	85
		Park House Women's Refuge	126	-4	0	0	0	0	122
		Social Work Office Rothesay	73	2	0	0	0	0	75
		Struan Lodge Boiler	13	27	0	0	0	0	40
		Thomson Home Rothesay	123	4	50	0	0	0	177
		Upgrading Older Peoples Homes	0	25	0	0	0	0	25
		Woodlands/Greenwood	107	4	0	0	0	0	111
		Asset Sustainability Total		1,804	290	185	225	0	0
	Service Development	Carbon Management	0	0	20	0	0	0	20
		Mull & Iona Progressive Care Centre	765	7	0	0	0	0	772
	Service Development Total		765	7	20	0	0	0	792
Adult Care Total			2,569	297	205	225	0	0	3,296
Overall Total			2,569	297	205	225	0	0	3,296

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total
			Years £000's	£000's	£000's	£000's	£000's	£000's	£000's
Children and Families	Asset Sustainability	Asbestos Removal/Control Works	0	20	10	0	0	0	30
		Capital Property Works	0	0	25	0	0	0	25
		Dunclutha Children's Home	32	-7	0	0	0	0	25
		Dunoon Hostel	245	-30	0	0	0	0	215
		East King St Children's Home	0	2	0	0	0	0	2
		Glencruitten Hostel	106	14	0	75	0	0	195
		Health and Safety	23	77	40	0	0	0	140
		Legionella Control Works	0	40	20	0	0	0	60
		Shellach View	9	17	14	0	0	0	40
	Asset Sustainability Total		415	133	109	75	0	0	732
	Service Development	Carbon Management	0	0	20	0	0	0	20
		Dunclutha Children's Home	8	80	891	0	0	0	979
		Dunoon Family Mediation Centre	59	-4	0	0	0	0	55
		Residential Respite Care Facility	496	2	0	0	0	0	498
	Service Development Total		563	78	911	0	0	0	1,552
Children and Families Total		978	211	1,020	75	0	0	2,284	
Overall Total		978	211	1,020	75	0	0	2,284	

Head of Service	Category	Project	Previous Years £000's	2015-16 £000's	2016-17 £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Total £000s		
Community and Culture	Asset Sustainability	Aqualibrium	7	28	275	145	0	0	455		
		Asbestos Removal/Control Works	0	43	20	0	0	0	63		
		Bute Community Education Centre	6	4	0	150	0	0	160		
		Campbeltown Museum - Burnet Bldg	79	2	0	25	0	0	106		
		Capital Property Works	0	50	50	0	0	0	100		
		Catering & Cleaning Equipment - Community & Culture (CFCR)	0	11	0	0	0	0	11		
		Community Centres General - Options Appraisal	0	15	0	0	0	0	15		
		Corran Halls, Oban	297	128	0	0	0	0	425		
		Dunoon Community Education Centre	157	20	0	0	0	0	177		
		Gaelic Centre - Corran Halls (FG)	173	-3	0	0	0	0	170		
		Gym Equipment - Community & Culture (CFCR)	0	16	0	0	0	0	16		
		Halls Furniture & Equipment - Community & Culture (CFCR)	0	9	0	0	0	0	9		
		Health & Safety	83	172	45	0	0	0	300		
		Helensburgh Library	19	-2	0	0	0	0	17		
		Inveraray CARS	0	0	21	0	0	0	21		
		Kintyre Community Ed Centre	118	-4	0	0	0	0	114		
		Legionella Control Works	2	38	20	0	0	0	60		
		Lochgilphead Community Ed Centre	6	46	0	200	0	0	252		
		Oban Library (Leased Property)	0	-2	20	40	0	0	58		
		Pools Furniture & Equipment - Community& Culture (CFCR)	0	7	0	0	0	0	7		
		Ramsay Memorial Hall	143	-38	80	0	0	0	185		
		Replacement of Gym Equipment	0	0	100	0	0	0	100		
		Rhu Community Ed Centre	117	12	10	0	0	0	139		
		Rothsay Library	263	-53	0	0	0	0	210		
		Rothsay Swimming Pool	108	15	0	0	0	0	123		
		Sandbank Library HQ	12	13	0	0	0	0	25		
		Tarbert Library	54	-1	0	0	0	0	53		
		Victoria Halls, Campbeltown	518	47	0	120	0	0	685		
		Victoria Halls, Helensburgh	200	-3	0	85	0	0	282		
			Asset Sustainability Total		2,362	570	641	765	0	0	4,338
			Service Development								
			Archives - Wee Manse Brae		41	0	87	0	0	0	128
			Campbeltown All Weather Pitch		964	-47	0	0	0	0	917
	Dunoon Boxing Club		0	0	100	0	0	0	100		
	Riverside Leisure Centre Refurbishment		24	50	576	0	0	0	650		
	Service Development Total		1,029	3	763	0	0	0	1,795		
	Strategic Change										
	Carbon Management		0	50	50	0	0	0	100		
	Strategic Change Total		0	50	50	0	0	0	100		
Community and Culture Total			3,391	623	1,454	765	0	0	6,233		
Overall Total			3,391	623	1,454	765	0	0	6,233		

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total
			Years £000's	£000's	£000's	£000's	£000's	£000's	£000's
Education	Asset Sustainability	Achaleven Primary School	2	0	98	10	0	0	110
		Ardchattan Primary School	0	8	2	10	0	0	20
		Ardrishaig Primary School	205	-1	0	75	0	0	279
		Arinagour Primary School	83	0	0	48	0	0	131
		Asbestos Control/Removal Works	40	45	50	0	0	0	135
		Ashfield Primary School	87	-8	0	0	0	0	79
		Barcaldine Primary School	80	-11	0	0	0	0	69
		Block Allocation	0	0	0	1,174	2,199	3,780	7,153
		Bowmore Primary School	415	-47	0	50	0	0	418
		Bunessan Primary School	252	3	100	0	0	0	355
		Campbeltown Grammar	3,642	27	10	0	0	0	3,679
		Capital Property Works	692	202	250	0	0	0	1,144
		Cardross Primary School	513	64	210	0	0	0	787
		Carradale Primary School	26	5	0	150	0	0	181
		Castlehill Primary School	157	100	199	50	0	0	506
		Clachan Primary	5	172	45	0	0	0	222
		Colgrain Primary School	736	64	3	100	0	0	903
		Craignish Primary School	0	0	30	0	0	0	30
		Dalintober Primary School	267	0	30	0	0	0	297
		Dalmally Primary School	68	0	15	10	0	0	93
		Dervaig Primary School	0	5	80	0	0	0	85
		Drumlemble Primary School	223	-9	0	150	0	0	364
		Dunbeg Primary School	430	4	0	50	0	0	484
		Dunoon Primary School	96	14	10	0	0	0	120
		Ferry Houses - Housing Quality Standard	0	30	46	0	0	0	76
		Free School Meals	159	325	66	0	0	0	550
		Furnace Primary School	104	-37	30	0	0	0	97
		Garelochhead Primary School	312	5	0	45	0	0	362
		Glassary Primary School	80	52	3	0	0	0	135
		Glenbarr Primary School	73	-8	30	135	0	0	230
		Hermitage Primary School	145	2	79	0	0	0	226
		Homeless Houses - Housing Quality Standard	3	20	27	0	0	0	50
		Innellan Primary School	81	22	1	0	0	0	104
		Inveraray Primary School	467	-25	0	0	0	0	442
		Iona Primary School	0	0	90	0	0	0	90
		Islay High School	4,024	58	0	175	0	0	4,257
		John Logie Baird Primary School	365	-43	320	100	0	0	742
		Keills Primary School	311	-11	0	0	0	0	300
		Kilchattan Primary School	170	0	38	25	0	0	233
		Kilchrenan Primary School	13	12	0	10	0	0	35
		Kilcreggan Primary School	341	145	5	75	0	0	566
		Kilmartin Primary School	16	4	0	0	0	0	20
		Kilmodan Primary School	103	92	0	0	0	0	195
Kilninver Primary School	99	-6	0	0	0	0	93		
Kirn Primary School	53	3	30	0	0	0	86		
Legionella Control Works	20	120	50	0	0	0	190		
Lismore Primary School	48	13	0	20	0	0	81		
Lochdonhead Primary School	165	-30	0	0	0	0	135		
Lochgoilhead Primary School	62	-20	45	70	0	0	157		
Luing Primary School	74	16	0	0	0	0	90		
Luss Primary School	76	-11	0	0	0	0	65		
Minard Primary	50	1	0	0	0	0	51		
North Bute Primary School	318	48	0	0	0	0	366		
Oban High Gaelic Media Studio (FG)	93	-2	0	0	0	0	91		
Oban High School	642	-16	10	0	0	0	636		
Park Primary School	474	26	24	0	0	0	524		

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total	
			Years £000's	£000's	£000's	£000's	£000's	£000's	£000's	
Education	Asset Sustainability	Parklands School	132	36	0	0	0	0	168	
		Port Charlotte Primary School	190	147	5	0	0	0	342	
		Port Ellen Primary School	477	-10	0	0	0	0	467	
		Property Works - Contingency	0	0	0	0	0	0	0	
		Rhu Primary School	33	-3	0	0	0	0	30	
		Rhunahaorine Primary	74	13	60	30	0	0	177	
		Rosneath Primary School	283	352	15	0	0	0	650	
		Sandbank Primary School	508	-14	0	0	0	0	494	
		School Houses - Housing Quality Standard	119	150	177	0	0	0	446	
		Skipness Primary School	10	5	0	0	0	0	15	
		Small Isles Primary School	344	-56	0	0	0	0	288	
		Southend Primary School	0	0	30	0	0	0	30	
		St Andrew's Primary School	280	44	2	25	0	0	351	
		St Joseph's Primary School	440	110	10	0	0	0	560	
		St Mun's Primary School	80	0	46	140	0	0	266	
		Strachur Primary School	154	-1	0	0	0	0	153	
		Strath of Appin Primary School	377	-37	0	0	0	0	340	
		Strome Primary School	325	4	25	0	0	0	354	
		Tarbert High School	0	0	20	35	0	0	55	
		Taynuilt Primary School	120	4	0	0	0	0	124	
		Tayvallich Primary School	108	-5	0	0	0	0	103	
		Tighnabruaich Primary School	117	-7	0	0	0	0	110	
		Tiree High School	965	-66	0	0	0	0	899	
	Tiree Primary School	225	-5	0	0	0	0	220		
	Tobermory High School	767	-46	120	0	0	0	841		
	Toward Primary School	76	4	0	0	0	0	80		
	Ulva Primary School	0	0	90	0	0	0	90		
		Asset Sustainability Total		23,164	2,041	2,626	2,762	2,199	3,780	36,572
		Service Development	Ardrishaig Primary School - Pre Five Unit	257	154	0	0	0	0	411
			Early Learning and Childcare	370	267	2,048	0	0	0	2,685
			Hermitage Primary Annexe Replacement	833	-68	0	0	0	0	765
			Lochnell Primary School - Pre Five Unit	251	-41	0	0	0	0	210
			Park Primary Extension and Pre Fives Unit	341	14	0	0	0	0	355
	Salen Primary School - Gaelic Pre School Extension (FG)		19	131	0	0	0	0	150	
	St Joseph's Pre 5 Parenting Facilities		133	-58	0	0	0	0	75	
	Strachur Primary School - Pre Five Unit		304	11	0	0	0	0	315	
	Taynuilt PS Addnl Classroom		142	-11	0	0	0	0	131	
	Tayvallich Primary School - Pre Five Unit		438	-8	0	0	0	0	430	
	Video Conferencing Upgrade	55	5	0	0	0	0	60		
	Service Development Total		3,143	396	2,048	0	0	0	5,587	
	Strategic Change	Campbeltown Schools Redevelopment	209	1,267	1,980	5,671	0	0	9,127	
		Carbon Management	0	0	25	0	0	0	25	
		Dunoon Primary School	265	518	1,613	1,525	0	0	3,921	
		Kirm Primary School	0	1,577	3,540	1,383	0	0	6,500	
		Replacement of Oban High School	134	1,852	2,935	8,238	0	0	13,159	
	Strategic Change Total		608	5,214	10,093	16,817	0	0	32,732	
Education Total			26,915	7,651	14,767	19,579	2,199	3,780	74,891	
Overall Total			26,915	7,651	14,767	19,579	2,199	3,780	74,891	

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total	
			Years £000's	£000's	£000's	£000's	£000's	£000's	£000's	
Customer and Support Services	Asset Sustainability	Block Allocation	0	21	0	273	550	945	1,789	
		Computer Network Security	545	98	18	0	0	0	661	
		Corporate GIS Portal Rollout	116	0	20	10	10	10	166	
		Internet / Online Access	233	35	0	0	0	0	268	
		IT Education	72	208	0	0	0	0	280	
		MS Exchange & Doc Sharing	228	69	48	54	0	0	399	
		PC Replacement	1,812	585	300	403	0	0	3,100	
		Server Capacity Growth	1	143	118	0	0	0	262	
		Telecomms Network	675	97	0	0	0	0	772	
		Unified Communications and Video Conferencing	644	91	17	0	0	0	752	
	Asset Sustainability Total			4,326	1,347	521	740	560	955	8,449
	Service Development		Applications Projects	469	362	243	100	0	0	1,174
			Consolidated Server Replacement (CRM)	1,009	56	2	0	0	0	1,067
			Council Chamber Video Conferencing	116	0	0	0	0	0	116
			Education Domain Extension	443	0	0	0	0	0	443
			IT Enablement Process for Change	721	270	31	0	0	0	1,022
			LYNC 2013	126	2	1	0	0	0	129
			Property Management System	78	0	6	0	0	0	84
	Service Development Total			2,962	690	283	100	0	0	4,035
	Customer and Support Services Total			7,288	2,037	804	840	560	955	12,484
Overall Total			7,288	2,037	804	840	560	955	12,484	

Head of Service	Category	Project	Previous Years £000's	2015-16 £000's	2016-17 £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Total £000s
Facility Services	Asset Sustainability	Aqualibrium	23	5	0	0	0	0	28
		Argyll House, Dunoon	13	0	120	123	0	0	256
		Asbestos Capital Property Works 15/16	45	24	1	0	0	0	70
		Asbestos Capital Property Works 16/17	0	0	19	0	0	0	19
		Block Allocation	0	0	0	163	305	525	993
		Bowmore Area Office	16	16	1	0	0	0	33
		Burnett Building	0	72	4	0	0	0	76
		Capital Property Works 15/16	0	93	2	0	0	0	95
		Castle House, Dunoon	27	3	25	1	0	0	56
		Dunoon Office Rationalisation	1	3	219	7	0	0	230
		Eaglesham House, Rothesay	43	26	2	0	0	0	71
		Fire Risk Assessment Works 15/16	0	42	2	0	0	0	44
		Fire Risk Assessment Works 16/17	0	0	24	0	0	0	24
		High Street, Rothesay	0	8	1	0	0	0	9
		Hill Street Dunoon Rewire	2	0	32	1	0	0	35
		Jura Service Point	0	13	2	0	0	0	15
		Kilarrow House	7	99	3	0	0	0	109
		Kilmory Castle	135	62	142	34	0	0	373
		Kilmory Castle 2012-13	142	1	0	0	0	0	143
		Legionella Capital Works 15/16	0	19	1	0	0	0	20
		Legionella Capital Works 16/17	0	0	19	0	0	0	19
		Lorn House, Oban	3	97	3	0	0	0	103
		Manse Brae District Office	0	0	0	65	0	0	65
		Manse Brae Roads Office	0	11	73	3	0	0	87
		Oban Municipal Buildings	229	15	0	0	0	0	244
		Oban Office Rationalisation	0	3	0	0	0	0	3
		Old Quay Head Offices, Campbeltown	0	26	1	0	0	0	27
		Tobermory Area Office	32	29	30	47	0	0	138
		Union Street, Rothesay	74	4	0	0	0	0	78
		Whitegates	202	0	0	0	0	0	202
		Whitegates Office, Lochgilphead	0	6	54	2	0	0	62
		Willowview Oban	0	23	1	0	0	0	24
		Asset Sustainability Total			994	700	781	446	305
Strategic Change									
Campbeltown & Rothesay Rationalisation			27	8	0	0	0	0	35
Campbeltown Office Rationalisation			0	380	188	0	0	0	568
Carbon Management - Group Heating Conversion Project (Prudential Borrowing)			0	783	1,200	33	0	0	2,016
Carbon Management Business Cases (FPB)			144	67	50	0	0	0	261
Carbon Management Capital Property Works 15/16			0	19	1	0	0	0	20
Carbon Management Capital Property Works 16/17			0	0	19	0	0	0	19
Carbon Management Fuel Conversions (FPB)			107	38	0	0	0	0	145
Helensburgh Office Rationalisation (FPB,REC)			9,563	1,746	180	0	0	0	11,489
Islay HS/Bowmore PS (FPB)			709	17	0	0	0	0	726
Kilmory Biomass Project OBC (FPB,REV)			877	156	0	0	0	0	1,033
Mid Argyll Offices Reorganisation			367	-24	0	0	0	0	343
Non-NPDO Schools PV Panel Installations			379	109	0	0	0	0	488
NPDO Schools Solar PV Panel Installations			3	750	191	0	0	0	944
Oil to Gas Heating Conversions (FPB)			182	27	0	0	0	0	209
Tiree Shared Offices			0	10	0	0	0	0	10
Strategic Change Total			12,358	4,086	1,829	33	0	0	18,306
Facility Services Total			13,352	4,786	2,610	479	305	525	22,057
Overall Total			13,352	4,786	2,610	479	305	525	22,057

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total
			Years £000's	£000's	£000's	£000's	£000's	£000's	£000's
Economic Development	Service Development	A815 Footway - Sandhaven to Inverack	0	0	0	0	0	0	0
		CWSS - School Cycle Parking 2015-16	41	0	0	0	0	0	41
		CWSS - South Islay Distilleries Path	356	0	0	0	0	0	356
		Fionnphort Village Hall Link	0	0	0	0	0	0	0
		Kilmartin House	0	0	0	0	400	0	400
		NVA	0	0	250	0	0	0	250
		Safe Streets, Walking and Cycling (CWSS)	270	0	0	0	0	0	270
		SPT	336	0	0	0	0	0	336
		Service Development Total	1,003	0	250	0	400	0	1,653
		Strategic Change	01 TIF - Lorn/Kirk Road	75	13	150	0	0	0
	05 TIF - North Pier Extension		0	20	540	0	0	0	560
	09 TIF - Oban Airport Business Park		62	353	175	0	0	0	590
	CHORD - Campbeltown		2,601	856	867	462	0	0	4,786
	CHORD - Dunoon		546	526	5,179	3,072	247	0	9,570
	CHORD - Helensburgh -Public Realm Imprv		6,206	152	872	0	0	0	7,230
	CHORD - Oban		792	971	2,400	1,400	997	0	6,560
	CHORD - Rothesay		29	251	1,000	1,220	120	0	2,620
	Helensburgh Waterfront Development		172	75	750	2,200	6,090	540	9,827
	OBC for Dunoon Pier		162	2,636	32	0	0	0	2,830
	Strategic Change Total	10,645	5,853	11,965	8,354	7,454	540	44,811	
Economic Development Total			11,648	5,853	12,215	8,354	7,854	540	46,464
Overall Total			11,648	5,853	12,215	8,354	7,854	540	46,464

Head of Service	Category	Project	Previous	2015-16	2016-17	2017-18	2018-19	2019-20	Total		
			Years	£000's	£000's	£000's	£000's	£000's	£000's		
Roads and Amenity Services	Asset Sustainability	Block Allocation		0	0	0	1,631	3,054	5,250	9,935	
		Bridge Strengthening		867	260	540	263	0	0	1,930	
		Bute Local Capital Priorities		98	1	0	0	0	0	99	
		Castle Lodge Building Works		0	130	0	0	0	0	130	
		Cemetery Houses		32	18	0	0	0	0	50	
		Environmental Projects		0	245	500	0	0	0	745	
		EV Quick Chargers		0	400	0	0	0	0	400	
		Fleet Management		4,864	383	200	0	0	0	5,447	
		Flood Prevention		121	181	110	121	0	0	533	
		Furnace Coastal Protection		0	20	80	0	0	0	100	
		Green Machine - CFCR		0	13	0	0	0	0	13	
		Helensburgh Skatepark		0	0	0	0	0	0	0	
		Lighting		1,111	190	402	0	0	0	1,703	
		Public Convenience Upgrades		0	64	2	0	0	0	66	
		Roads Reconstruction		15,327	4,723	3,166	0	0	0	23,216	
	Scrubber Walk-Behind - CFCR		0	14	0	0	0	0	14		
	Traffic Management		172	20	176	0	0	0	368		
	Waste Management Sites		93	5	0	0	0	0	98		
	Zero Waste Fund		293	10	0	0	0	0	303		
		Asset Sustainability Total		22,978	6,677	5,176	2,015	3,054	5,250	45,150	
		Service Development	A83 South of Muasdale		73	3	508	0	0	0	584
			A849 Pennyghael Bridge Mull		126	0	5	0	0	0	131
			Campbeltown Old Quay		1,374	2	48	0	0	0	1,424
			Cycleways - H&L (FSPT)		2,015	207	200	200	0	0	2,622
			Iona Pier (CFCR)		0	620	0	0	0	0	620
			Preliminary design for Regional Transport projects (tif)		192	0	29	0	0	0	221
			Vehicle Tracking System (FPB)		219	0	0	0	0	0	219
	Service Development Total		3,999	832	790	200	0	0	5,821		
	Strategic Change	Helensburgh Depot Rationalisation (F)		1,236	124	0	0	0	0	1,360	
		Kintyre Renewables Hub (FGPB)		11,271	340	504	0	0	0	12,115	
		Pier Upgrades		0	0	290	10	0	0	300	
	Strategic Change Total		12,507	464	794	10	0	0	13,775		
Roads and Amenity Services Total			39,484	7,973	6,760	2,225	3,054	5,250	64,746		
Overall Total			39,484	7,973	6,760	2,225	3,054	5,250	64,746		